

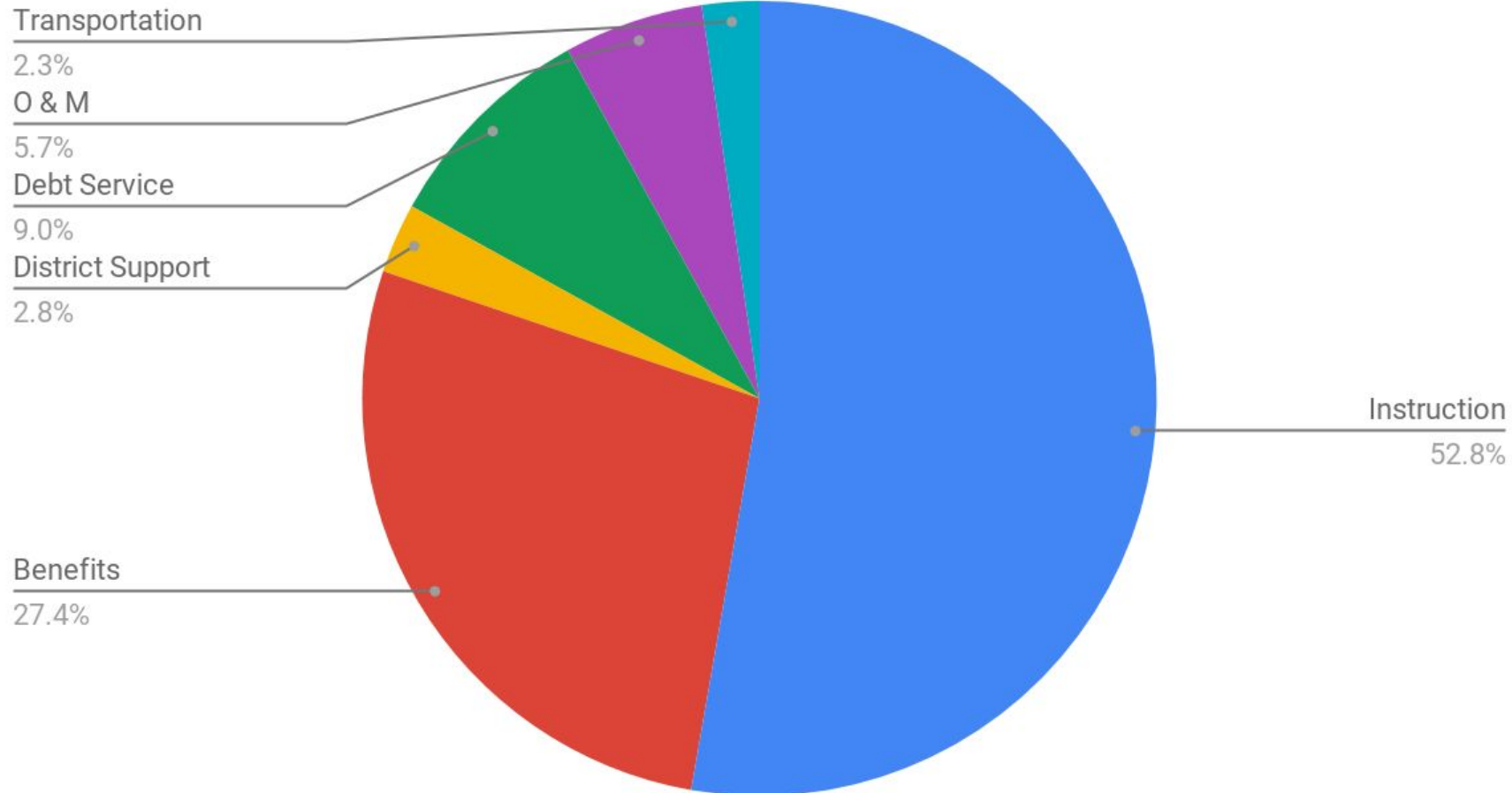


Budget 2020-21

Cortland Enlarged City School District

Transportation and O&M 8%

2019-2020 Budget \$49,576,887



Transportation

- Salaries
- Technology - software, hardware, copiers
- Insurance - vehicle and building
- Parts & Supplies
- Utilities
- Fuel/Gasoline

Transportation

- Majority of increase is related to salaries
- We continue to be creative in recruiting and retaining drivers
- Parts budget continues to be reduced due to newer bus fleet
- Equipment is aging and has to be maintained

Transportation

- Buses are considered part of Capital
- Benefits are budgeted in a separate district wide code

Operations

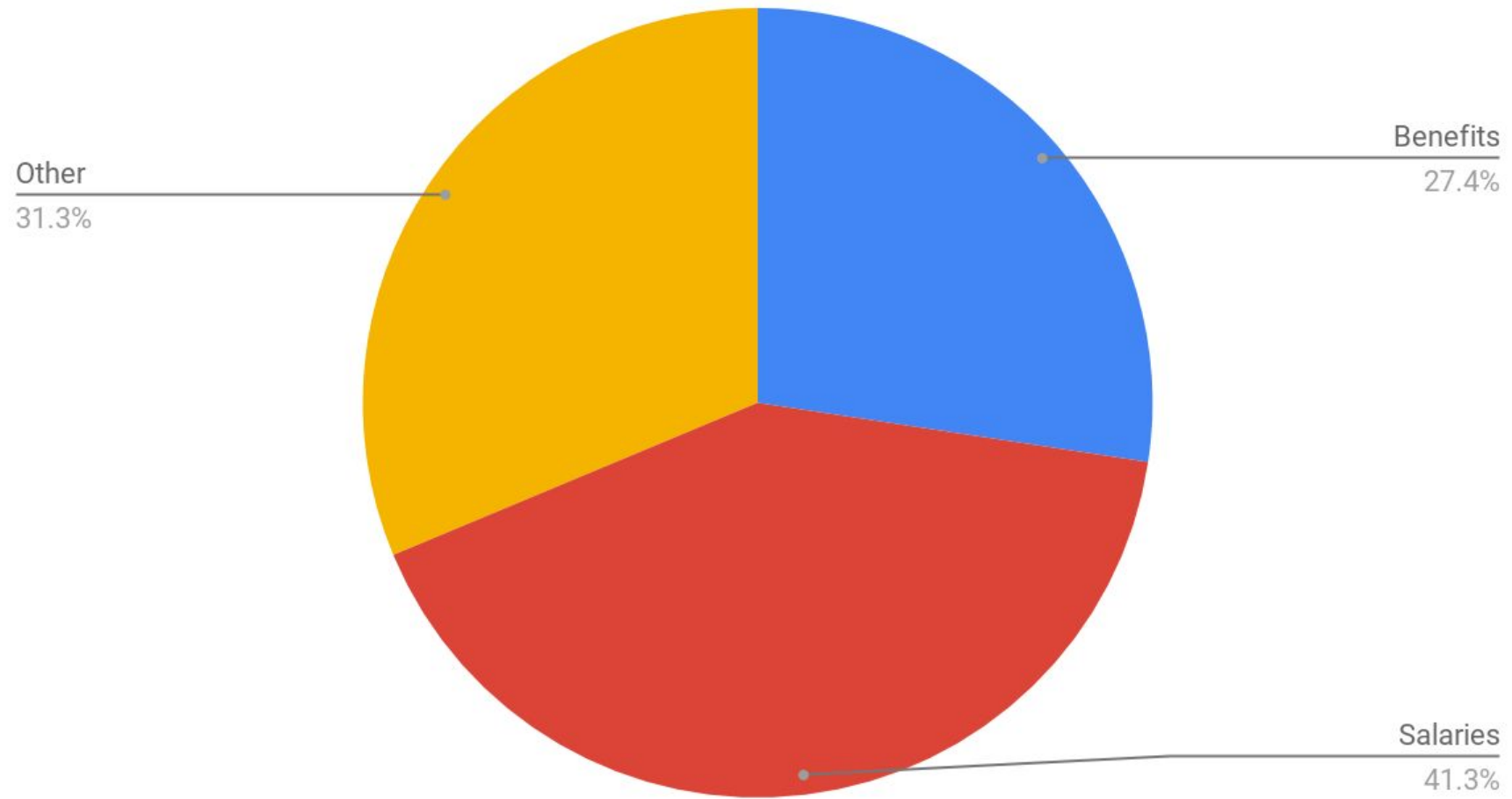
- Salaries for cleaners, custodians, maintenance staff and supervisors
- Utilities
- Supplies
- Contracts
- Equipment

Operations

- Minimum wage impact on salaries
- Repurposing staff to meet operational needs
- Succession planning for anticipated attrition
- Replacement of box truck used for deliveries (discussed last year too)
- Replacement of maintenance vehicle (van)

Salary & benefits 69% of budget

2019-2020 Budget \$49,576,887



Balancing the budget

	2015-16	2016-17	2017-18	2018-19	2019-20
Budgeted expenses	\$49,576,887	\$49,576,887	\$49,576,887	\$49,576,887	\$49,576,887
Revenues	\$44,076,887	\$45,100,176	\$46,723,745	\$47,201,000	\$48,312,716
Budget Gap	\$5,500,000	\$4,476,711	\$2,853,142	\$2,375,887	\$1,264,171
Appropriated fund balance	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Reserves	\$5,000,000	\$3,976,711	\$2,353,142	\$1,875,887	\$ 764,171
Change in budget	0	0	0	0	0

Next steps

- Continue to explore scenarios as information becomes available
- Continue to review spending to gain further efficiencies